



SYMBIOSIS COLLEGE OF ARTS & COMMERCE

An Autonomous College | Under Savitribai Phule Pune University

Reaccredited 'A+' with 3.51 CGPA For Third Cycle By NAAC | College with Potential for Excellence

Bachelor's Degree		First Year		Second Year		Third Year		Master's Degree		First Year		Second Year	
Semester (Tick the relevant semester) ✓		I	II	III	IV	V	VI	Semester (Tick the relevant semester) ✓		I	II	III	IV
Programme	Programme Code							Programme	Programme Code				
BCOM (Management Accounting)						✓		MCOM					
BA								MA Economics					
BCOM Honours								MA English					
BA Honours								MA Psychology					
Name of the Department		Accountancy and Costing											
Name of the faculty/s preparing syllabus		CMA Monica Parikh											
Name of the faculty/s reviewing syllabus		Dr. Tessy Thadathil											
Title of the Subject		Risk Management (P3) -1											
Paper Number (In case of Specialization)		8											
Subject Code:		50708C19											

Number of Credits:	4		
Date of BOS when subject was approved			
% of Syllabus Revision (Tick the relevant %) ✓	100 % ✓	50 % to 99 %	Less than 50 %
Date of Implementation of Revised/Changed Syllabus	2022-23		
Objectives of the Course:	1. To Identify and evaluate enterprise risks and their sources that can impede the implementation of strategy. 2. To understand how the organisation aligns its risk tolerance, appetite and capacity to its decisions and actions.		
Gist of this course in maximum 3 to 4 lines	This course will useful to Identify and evaluate enterprise risks and their sources that can impede the implementation of strategy and develop appropriate responses to strategic risks		
Detailed syllabus			
Unit	Contents of the syllabus		Number of Lectures
1.	Enterprise Risk 1.1 Upside and downside risks - Risks arising from internal and external sources – Risks arising from international operations - Strategic and operational risks 1.2 Quantification of risk exposure - Risk maps 1.3 Role of board and others in the organisation for identifying and managing risks – Risk mitigation including TARA, Assurance mapping – Risk register - Risk reports and responses 1.4 Ethical dilemmas associated with risk management		18
2.	Enterprise Risk Management 2.1 Role of board and others in identifying risk 2.2 TARA 2.3 Assurance Mapping		18
3.	Strategic Risk 3.1 Analysis of strategic choice –		10

	3.2 Scenario planning 3.3 Stress-testing strategy 3.4 Risks of unethical behaviour - Impact on brand and reputation of organisation	
4.	Corporate Governance 4.1 Separation of the roles of CEO and chairman – Role of non-executive directors – Roles of audit committee, remuneration committee, risk committee and nomination committee - Directors' remuneration	8
	Total Number of Lectures	
<p>Relevance to the local/ national /regional/global developmental needs with learning objectives including program outcomes, program specific outcomes and course outcomes of all programs offered by the Institution: (Mention relevant topics below and highlight it in syllabus above in maroon color)</p> <p>Program Specific Outcomes</p> <p>PSO: Apply management and cost accounting skills for decision making in a dynamic business environment.</p> <p>PSO: Demonstrate critical thinking and problem-solving skills within the prevalent corporate governance framework</p> <p>Learning Outcomes:</p> <ul style="list-style-type: none"> ● Distinguish between the different rationales for costing and apply the main costing concepts to organisations and cost objects. ● Discuss ways of managing risks. <p>Topics that focuses on Employability, Entrepreneurship and Skill Development. (Mention relevant topics below and highlight it in syllabus above in blue color)</p> <ul style="list-style-type: none"> ● Employability, Entrepreneurship and Skill Development – units 1,2,3,4 <p>Topics that integrates Cross cutting issues relevant to Gender, Environment and Sustainability, Human Values and Professional Ethics into the Curriculum: (Mention relevant topics below and highlight it in syllabus above in green color)</p> <p>Human Values and Professional Ethic – units 1,2,3,4</p>		

Course Learning Outcomes:

On successful completion of the module students will be able to:

CO1: Compile sources and types of risk, evaluate and formulate ways of managing risk.

CO2: Anticipate risks associated with formulating strategy and Prepare strategies

CO3: Manage the sources and impact of reputational risks.

CO4: Manage governance risks.

CO5: Develop employability, professional and technical skills.

Projects as part of continuous assessment:

Topic: case based evaluation

Objectives: Application of knowledge and skills to real life scenarios

Internship for Students if any: NA**Suggested Reference Books:**

1. **Risk Management** (Study Text) Published by Kaplan
2. **Risk Management** (Exam Kit) Published by Kaplan
3. **Risk Management** (Study Text) published by BPP
4. **Risk Management** (Exam Kit) Published by Kaplan

Signatures of Board of Studies Members:

Designations	Names of BOS members	Signatures
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Chairman	Dr. Tessy Thadathil Head, Dept of Costing	
University Nominee	CA Shilpa Bhide	
Member, Academic Council	Dr V K Sawant	
Member, Academic Council	Dr Prasanna Kulkarni	
Industry Expert	Mr. Puratan Bharati	
Alumni Representative	Mr. Shreyas Bagmar	
Department Head	CA Umesh Kulkarni, Head Dept of Accountancy	
Department Teacher	Dr Yogini Chiplunkar	
Department Teacher	Dr Santosh Marwadikumbhar	
Department Teacher	Dr Nilesh Waghmare	
Department Teacher	Dr. Sharayu Bhakare	
Department Teacher	Mrs. Sarika Wagh	
Department Teacher	CMA Monica Parikh	
Department Teacher	Mr. Shekhar Paranjape	
Department Teacher	Ms. Aishwarya Kalyanshetti	
Department Teacher	Ms. Poorti Gangal	

